Proceedings NATIONAL HYDROGEN VISION MEETING

Washington, DC November 15-16, 2001





"The President's Plan directs us to explore the possibility of a hydrogen economy..."

Spencer Abraham, Secretary of Energy

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INTRODUCTION

On November 15-16, 2001, more than forty senior executives representing the energy industries, environmental organizations, and federal and state government agencies met for a "Hydrogen Vision Meeting," during which they discussed the potential role of hydrogen energy systems in America's energy future. (A list of the participants can be found at the end of this document.) The intent was to identify a common vision of a "hydrogen economy," the time frame in which such a vision could be expected to occur, and the key milestones that would need to be accomplished to get there.

This document is a summary of the proceedings from that meeting. It captures the comments and ideas that were exchanged, and summarizes the major themes that were expressed throughout the meeting. There will be a forthcoming national vision document released shortly.

HYDROGEN INDUSTRY DRIVERS

Sense of the Group: Which factors are most likely to support/inhibit the development of a

"hydrogen economy" in the United States?



Key Supporting Drivers
National security
Global warming/carbon
Promising technology advances
Long-term energy to support world population
-



Key Inhibiting Drivers Lack of infrastructure Cost issues/competing technologies Storage technologies Lack of coherent /sustained public policy Perception of safety issues and fear of accidents



Drivers that both Support and Inhibit
ustomer acceptance/market inertia
vailability of oil and gas resources

Supporting Drivers (♦ = Number of Votes)

MARKET	POLICY	TECHNOLOGY	ENVIRONMENTAL	OTHER
Managing consumer expectations – speed of products to market, cost, capabilities	Energy security – broader application of domestic sources Energy in the U.S. is a critical asset for economic growth U.S. seen as big "waster" of the world – global pressure Window of opportunity with public demanding domestic energy			Unrest in the Middle East Unforeseen global circumstances (environmental/political) Technical talent, ability to focus and deliver Distributed power is eagerly anticipated in the Third World, in the U.S. (in wake of rolling blackouts)

Inhibiting Drivers (♦ = Number of Votes)

infrastructure	MARKET	POLICY	TECHNOLOGY	OTHER
 Customer acceptance of new technology SULEV gasoline vehicles What goes first? Cars or infrastructure? Interdependency of investment How to get the money – utilities? Mass/size of existing infrastructure and cost effectiveness of existing systems Hydrogen supply (natural gas supply and carbon A * * * * * * * * * * * * * * * * * * *		· ·		Lack of infrastructure clarity going forward – how to get hydrogen to
 ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★			1	
 SULEV gasoline vehicles ♦ ♦ ♦ Building codes for storage of hydrogen Interdependency of investment ♦ ♦ ♦ What goes first? Cars or infrastructure? Interdependency of investment ♦ ♦ ♦ We are up against two commodities: fuel and electricity – partially priced; the use of the environment – unpriced Mass/size of existing infrastructure and cost effectiveness of existing systems ♦ ♦ ♦ Building codes for storage of hydrogen We are up against two commodities: fuel and electricity – partially priced; the use of the environment – unpriced Taking our "sweet time" refining technology and reaching commercialization Yery visible safety accident involving hydrogen Wery visible safety accident involving hydrogen 	-			
 ♦ ♦ ♦ What goes first? Cars or infrastructure? Interdependency of investment ♦ ♦ ♦ How to get the money – utilities? Mass/size of existing infrastructure and cost effectiveness of existing systems ♦ We are up against two commodities: fuel and electricity – partially priced; the use of the environment – unpriced Mass/size of existing systems ♦ CAVE – Citizens Against Virtually Everything, people's resistance to Slowdown in the rate of technology advances for fuel cells, hydrogen storage, hydrogen production Taking our "sweet time" refining technology and reaching commercialization Very visible safety accident involving hydrogen ♦ ♦ Very visible safety accident involving hydrogen ♦ ♦ Ocave – Citizens Against Virtually Everything, people's resistance to National commercialization Slowdown in the rate of technology advances for fuel cells, hydrogen storage, hydrogen production Taking our "sweet time" refining technology and reaching commercialization Very visible safety accident involving hydrogen Ocave – Citizens Against Virtually involving hydrogen	1		Need to standardize technologies	
Interdependency of investment	_		• Slowdown in the rate of	
 ♦ ♦ ♦ How to get the money – utilities? Mass/size of existing infrastructure and cost effectiveness of existing systems ♦ ♦ Mass/size of existing systems ♦ ♦ CAVE – Citizens Against Virtually Everything, people's resistance to We are up against two commodities: fuel and electricity – partially priced; the use of the environment – unpriced Taking our "sweet time" refining technology and reaching commercialization Very visible safety accident involving hydrogen ♦ ♦ Very visible safety accident involving hydrogen	1			1
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effectiveness of existing systems	* *			1 - I
Hydrogen supply (natural gas supply and carbon Everything, people's resistance to		ind cost dispreced ◆ ◆		1
	••		y	
sequestering)				
••	♦	◆◆		* *
• Evolution of competing technologies (lower cost, lower emissions, higher efficiency) "Moving • Lack of environmental credits for low emitting sources • "Surprise": environmental, resource, technical, geopolitical		s (lower cost,		_
lower emissions, higher efficiency) "Moving baseline" low emitting sources		wioving low children sources ◆ ◆		
◆ ◆ Sustained, high-level government ◆	••			•
• Low energy prices (oil) discourage alternatives to petroleum support to keep industry involved petroleum • Incoherent/inconsistent voice from industry		Iternatives to support to keep industry involved		 Incoherent/inconsistent voice from industry
•	♦	·		,
(continued) (continued) • Public policy: U.S. and	(continued)	,		

MARKET	POLICY	TECHNOLOGY	OTHER
No profits	internationally – U.S. being a		
•	follower rather than a leader and not		
• Failure of early adopter (fuel cells, infrastructure,	maintaining a sustained effort		
independent applications, portable, UPS,	→		
intermittent fuel cell power)	Regulatory/economic barriers to		
◆	distributed generation – e.g.		
Mindset cost to produce hydrogen is a barrier –	interconnection standards, exit fees,		
Amory Lovins – What is the true value of earth's	standby charges		
resources we use?	•		
Clean <u>er</u> , cheaper, plentiful domestic coal	Insufficient level of government		
Public acceptance of large distribution networks –	funding, partnering, due to		
safety issue	earmarked programs – synergies of		
Economic vulnerability from energy insecurity	funded programs not realized e.g.		
	IGCC/hydrogen		
	• Lack of <u>early</u> government support to		
	kick-start hydrogen application		
	Carbon as a religion Political and accomplishing the state of th		
	Political or economic inertia (large		
	hesitancy to start something new, such as infrastructure)		
	,		
	Present level of political support Pagulatory godes and standards		
	Regulatory codes and standards development		
	Hydrogen is versatile but complex –		
	means many things to many people –		
	political challenges		







2.0 SECTION **2.0**

BREAKOUT GROUP #1

- Vision of a Hydrogen Economy
- Characteristics of a Hydrogen Economy in 2030
- Transition to a Hydrogen Economy
- Transition Milestones
- Next Steps for Industry and Government

NAME	ORGANIZATION
Frank Balog	Ford Motor Company
Dave Bartine	Kennedy Space Center
Susan Brown/Louise Dunlap	California Energy Commission/ Dunlap & Browder, Inc.
Mike Davis	Avista Labs, Inc.
John Donohue	DCH Technology, Inc.
Jae Edmonds	Battelle-Pacific Northwest Laboratory
Arthur Katsaros	Air Products and Chemicals, Inc.
Dan Keuter	Entergy Nuclear, Inc.
Daniel Lashof	Natural Resources Defense Council
Lauren Segal	BP
Andrew Stuart	Stuart Energy Systems
Robert Walker	The Wexler Group

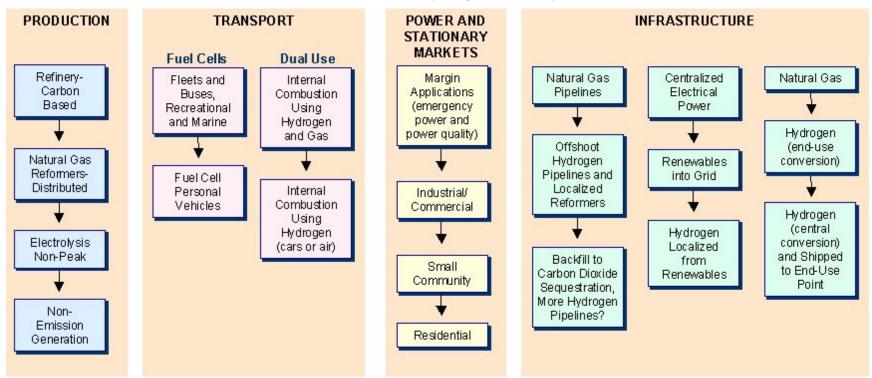
Vision of a Hydrogen Economy

DESCRIPTION	EXPECTED TO OCCUR BY
• Hydrogen is economically produced from a variety of renewable energy sources (i.e. carbon-free sources); for transportation and distributed generation uses	2050
Production and consumption of energy with no environmental impact	2050
Production and consumption with no geographic limits	
Production and consumption is secure and robust	
Unlimited access to unlimited supply of clean, affordable energy	
Quieter, cleaner, and prosperous world	2025-first parts in place
Similar world- cars, buses, planes; homes a bit more modern	2050-all new systems will be hydrogen-based
Electrons and hydrogen interchangeable and distributive	2100-total capital and infrastructure turnover
Nuclear, hydrocarbon-carbon as building material, solar/wind, hydrogen fusion starting	
Globalization of technology for transportation and power	2025-big parts in place
Variation of production with local resources	2050-dominant form of energy
Stable, safe storage (long-term, self-maintaining)	
Air quality improvement, overall environmental quality	
Additional descriptive words for the visions:	
 Automated systems 	
■ Ubiquitous access to electricity	
■ Everyone in the energy business	

Characteristics of a Hydrogen Economy in 2030

PRODUCTION	Infrastructure	END-USE MARKETS	SHARE OF U.S. ENERGY PORTFOLIO
 Hydrogen production is centralized and uses carbon capture technology Electricity/hydrogen cogeneration Energy efficiency of the system will be a critical factor Energy primarily from hydrocarbons; some renewables used Distributed power application developed and in use Hydrogen production in a transition period 	 New hydrogen pipelines being built Hydrogen/natural gas dual use pipelines Some conversion of existing natural gas pipelines Storage technology challenges largely solved Hydrogen fueling in existing service stations for vehicles Over road transportation by tanker trucks Distributed power technologies developed Integration of centralized and decentralized power production 	 Hydrogen is the dominant fuel for buses and fleets Hydrogen captures about 25% of auto and light truck market Dual gasoline/hydrogen fueling stations Fuel cells fully developed Industrial/large commercial fuel cells lead the market Peaking fuel cell units used Residential use of hydrogen about 10% if economical fuel cells are developed and supporting policies are present 	 Key transition period for hydrogen 1/3 of end use will involve hydrogen if costs are at \$50/kW 10%-20% of end-use will involve hydrogen if costs are over \$50/kW

Transition to a Hydrogen Economy



Transition Milestones and Next Steps for Government and Industry

TECHNOLOGY DEVELOPMENT	Policies	NEXT STEPS FOR GOVERNMENT AND INDUSTRY
 Non-emission generation; carbon capture Meeting cost goals for generation Mass storage Safety features Conversion to electricity-cost goals 	 Standardization of technologies Codes and standards; certification Corporate and government environmental policies and incentives National security Insurability 	 Create programs to use & highlight existing hydrogen infrastructure Develop technology roadmap Begin to address institutional barriers-coordinate codes, standardization, regulations Create government-industry partnership to build the first advanced reactor to produce hydrogen Initiate collaboration/ technology investments on roadmap priorities Describe & analyze current technology & infrastructure Begin strong outreach & communication; appropriate messages - educate consumers and the public!

BREAKOUT GROUP #2

- Vision of a Hydrogen Economy
- Characteristics of a Hydrogen Economy in 2030
- Transition to a Hydrogen Economy
- Transition Milestones
- Next Steps for Industry and Government

NAME	ORGANIZATION	
Ethan Brown	National Governors Association	
Rich Carlin	ONR, Navy	
Sanjay Correa	GE Corporate R&D	
Leo Grassilli	Navy	
Steve Kukucha	Ballard Power Systems	
Jaime Levin	AC Transit	
Buford Lewis	Exxon-Mobil	
Jim MacKenzie	World Resources Institute	
Byron McCormick	General Motors	
Joan Ogden	Princeton University	
Don Terry	Praxair, Inc.	

Vision of a Hydrogen Economy

SUBGROUP #1	SUBGROUP #2	SUBGROUP #3
 Buildings in 2030 Combined heat and power Fuel cells and microturbines with hydrogen site-generated and delivered Microprocessors optimizing cost Transportation in 2030 Vehicles integrated into home systems and external Fuel cells, microturbines and battery Refueled at home and at service stations 	 Hydrogen economy = large scale use of hydrogen for energy Policy drivers needed Carbon dioxide Air pollution Energy security Hydrogen economy will be regionally diverse (more like electricity) Distributed fuel production and centralized Hydrogen economy will enable new industries It will take decades to complete the transition (1020% hydrogen by 2030) 	 Hydrogen will be a significant carrier in a distributed and integrated system In 2030 Hydrogen will provide energy and environmental solutions to a broad range of applications in a broad range of markets. In 2030 Hydrogen will open up access to currently underserved/new markets.
Personal use in 2030 • Small, integrated fuel cell batteries		

Characteristics of a Hydrogen Economy in 2030

SECTOR	VISION
PRODUCTION	Mix of sources based on local resource endowments/policies
	Mostly natural gas
	Methanol
	Use of domestic coal and nuclear achieves energy independence
	Carbon dioxide sequestering
	Public acceptance of nuclear
	Biomass and waste make contributions; also wind and solar until costs come down
	Existing hydrogen waste streams captured and used
	Mix of both on-site and centralized
Infrastructure	Existing infrastructure leveraged – both electricity and natural gas
	Transportation and electricity grids merged
	Filling stations – 30% penetrations required
	Can it be regional, or must it be national?
	Widespread distributed generation for "perfect power"
	Pipelines used where demand is "dense" e.g. urban areas
	Onsite production and trucks deliver hydrogen where demand is less dense
	Evolving infrastructure
	Beyond 2030
	Tanker fleets
	Oil refineries
END-USE MARKETS	People want energy on demand
	People want unfettered mobility
	All fleets use hydrogen
	DC-based appliances and equipment (low voltage)
	Opportunistic use of buildings CHP
	Opportunistic use of hydrogen personal power devices ultimately ubiquitous
	Opportunistic use of small hydrogen power generators
	Large-scale generators – coal gasifiers, shift/carbon dioxide sequestration, hydrogen fuel cell, 500 MW / 70%
HYDROGEN	Use of electricity or hydrogen, whichever makes sense
CONTRIBUTION TO	2030 is soonest end state likely to be reached
NORTH AMERICAN	Policy alignment will have to have occurred
ENERGY MIX	Liquid fuels in use for a long time to come

Transition to a Hydrogen Economy

SECTOR	CHARACTERISTICS		
PRODUCTION	Premium power		
	Distributed generation		
	Large co-production with capture power, hydrogen, and thermal		
	Stationary markets		
	Merger of transportation and stationary applications		
	Mixture of hydrogen and other fuels		
INFRASTRUCTURE	Fleets for transit, corporate, and government users		
	Vehicles for early adopters and the mass market		
	Transportation markets		
	All hydrogen eventually		
TRANSPORTATION	Fueling for fleets		
MARKETS	Trucks serving as stationary power		
	Hydrogen at 30% of fueling stations		
	Centralized production with pipes		
	Infrastructure development		
	Simplification of standardized storage		
STATIONARY MARKETS	Continued improvements in small-scale (10-100 kW—mostly reformers, purification, renewables)		
	Carbon dioxide capture for large-scale applications		
	Continued improvements in large-scale (efficiency, other fuels)		
	Production and the use of nuclear during off-peak times		

Transition Milestones and Pitfalls

TRANSITION METHOD	MILESTONES AND PITFALLS	
TECHNOLOGY DEVELOPMENTS	< 500 kW hydrogen equivalent – reformer, storage	
	Improved hydrogen storage by 2010	
	Standardized designs and package systems	
	Durable, low-cost fuel cells and fuel cell systems	
	Safety concerns	
PUBLIC POLICIES	"System" approach	
	Stability	
	Continuity and sustainability	
	Certainty around carbon dioxide policy/tax	
	Leadership role backed up by comprehensive action plan and funding	
	Government is first customer	
	Direct government funding for leadership role	
	Endorsement by President and Congress for programs similar to man on moon program	
	Communicate vision to public	
	Include externalities in energy costs	
	No mandates on CAFÉ solutions – market-based solutions needed	
	Grid interconnect and exit protocols	
	Incentivization through tax policies – fuels choice, infrastructure investment, fleet vehicle owners	
	Establish uniform codes and standards	

Next Steps for Industry and Government

- Government is customer
- Government district power stations
- Department of Defense first customer
- Government provides fleet incentive
- Urban transport
- Government enable the market
- Support and fund effective, measurable demonstration programs

- Develop joint government/industry education program
- Articulate vision to the public
- Establish a change in the process create the "need"
- Promote industry solutions
- Industry: continued commitment to technology development
- Anticipate and neutralize negative court actions
- Develop codes and standards

BREAKOUT GROUP #3

- Vision of a Hydrogen Economy
- Characteristics of a Hydrogen Economy
- Transition to a Hydrogen Economy
- Transition Milestones
- Next Steps for Industry and Government

NAME	ORGANIZATION
Graham Batcheler	Texaco Energy Systems
Thomas Bean	Verizon
William Craven	DaimlerChrysler
Richard Cromwell	Sunline Transit Agency
William Miller	International Fuel Cells
Richard Rocheleau	Hawaii Natural Energy Institute
Arthur Smith	NiSource, Inc.
William Smith	Proton Energy Systems, Inc.
Stephen Tang	Millennium Cell
Richard Truly	National Renewable Energy Laboratory
James Zucchetto	National Academy of Sciences

Vision of a Hydrogen Economy

SUB-GROUP VISION STATEMENTS

- An all-electricity economy, enabled by a "self-regulated," secure network with hydrogen as the energy medium made with renewable, sustainable energy sources
- A world where hydrogen is the primary fuel for cars, buses, and trucks, and where hydrogen is readily available in the community and is attractive to the customer
- Energy transformation toward non-carbon fuels, and ensure secure supply
- Environmental change through improved air quality and public health
- Commitment in a timeframe that ensures success
- Abundant domestic supply of cheap hydrogen
- U.S. is world leader in a thriving hydrogen economy
- Established infrastructure for all end uses
- Environmentally friendly with virtually no emissions
- Enhances the conservation of fossil resources

COMMON VISION ELEMENTS

- Hydrogen is recognized as a fuel by the general public
- Abundant hydrogen supply produced in a sustainable, environmentally responsible manner
- Transition in energy portfolio over long period of time to a hydrogen and electricity economy
- Widespread applications for hydrogen
- It works the same or better: is safer, cleaner, cheaper
- Hydrogen as an energy carrier
- End-state: completely renewable, sustainable source that is economics driven
- Hydrogen economy does not mean that fossil goes away
- Similar to natural gas—we use natural gas today but don't say "We are in a natural gas economy"

Characteristics of a Hydrogen Economy in 2030

PRODUCTION	Infrastructure	END-USE MARKETS	POLICY
 Technology exists for small- to large-scale conversion Low-cost, easy to use generation appliances are widely available National standard for production is in place Hydrogen is based on all sources of energy, defined by end-use and economics Principally fossil generation at first (selective production from coal, natural gas), large and growing renewable production over time, nuclear is uncertain Ultimately, largely produced by sustainable supplies—e.g., electrolysis of renewables 	 Vastly improved security in infrastructure Storage technology exists, including novel liquid and solid storage Customer convenience—homes and businesses will be able to make electricity from a variety of sources Infrastructure will be defined by end-use needs Combination of distributed and centralized delivery with many points of distribution Localized or at select locations/service stations; nodes of development Modest infrastructure with some dedicated fleets Public will see a combination 	 Autos, home, buildings, business, industry, portable: across the board Autos: more will be in fleet/public transportation (as opposed to private) Residential: remote, off-grid applications first Consumer products, vehicles, stationary power will be real penetration—growing consumer satisfaction Personal applications led by the military—portable power Backup and auxiliary power—luxury power services UPS—instant startup 	 Consistent and stable policy—government commitment with establishment of goals in a set time frame Federal and state alignment Recognition of energy security as economic driver Fuel cells and hydrogen are recognized in state and local building codes More stringent emissions standards, especially for vehicles—carbon emissions standards Investment capital incentives Tax incentives
	of central and distributed infrastructure as safe		

Transition to a Hydrogen Economy

TECHNOLOGY			MARKETS		
PRODUCTION	Infrastructure	STORAGE	PORTABLE STATIONARY TRA	NSPORT	
 Small electrolysis units Smaller fuel processors become more efficient (on-site reformers)—wider range of fuel Catalyst improvements Large, multi-MW reformer and distribution of hydrogen Chemical hydrides Utilities may decide to buy fuel and supply kWh—end-users won't be buying large boxes Transportation: methanol may be dispensed instead of hydrogen Where value proposition exists will be first, drive development Mass production is key to drive cost down in all markets 	 Trucking hydrogen is useful for some applications in maybe the next 10 years Certain size metro areas will support centralized production and distribution via pipeline—otherwise: distributed Fleets use stations, but open to public transportation also Small-scale production and distribution Large-scale production and distribution Individual fuel processors for small power plants On-site hydrogen production from natural gas, liquids Infrastructure in 2030 will be mix of distributed and locally centralized—not like power plants 	Compressed hydrogen in early years May be liquid storage in some applications Hydrides and cylinders and some applications Electrochemical compression early on 2030s: nanotubes, chemical hydrides may be answer Customer prefers liquid to gas—must keep this in mind when transitioning to hydrogen economy to avoid technology conundrum	being sold moving toward commercial— backup power Refueling cylinders Few kWh, high value proposition Displacement of batteries; batteries powered by hydrogen • 2004-1 million cells/year sold comsplete stationary products complete development of suitable fueling of batteries; batteries powered by hydrogen • 2004-1 million in spe vehicl (forkli mowe stationary products complete development of suitable fueling vehicl forkli mowe stationary products specif facilit will be specif suitable fueling vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl forkli mowe specif facilit vill be specif specif vehicl forkli mowe specif facilit vill be specif suitable fueling vehicl specif facilit vill be specif suitable fueling vehicl specif facilit vill be specif specif vehicl forkli mowe	les ifts, irs) fueling ies—fuel e location- ic 08: portation is e narket: 5000 per year s 1 million year ion cars	

Major Milestones

TECHNOLOGY DEVELOPMENT	ENERGY AND ENVIRONMENTAL POLICIES	NEXT STEPS FOR GOVERNMENT AND INDUSTRY
 Decrease total cost to own fuel cells (e.g., Moore's law-type rate of improvement for fuel cells) Short-term improvements to fuel cells (e.g., quick start, temperature range, durability) Different approach to warranties Carbon sequestration Decrease total cost to produce and deliver hydrogen Storage: on-board storage for transportation must be cheap, light, small, with increased energy density Hydrogen production systems that are sustainable (long-term milestone)—i.e., production from renewables Storage must be low-cost and convenient Multi-fuel fuel processors available "off-the-shelf" Membrane technology improve hydrogen production Manufacturing techniques to reduce cost (mass production) Smooth operation of electric grid; bring 	 Designate energy security as primary concern over the long-term Elimination of carbon dioxide emissions Put effective commercial and technical codes and standards in place Alignment of all energy sources toward hydrogen manufacturing Increase support of public/private, state/Federal partnerships For stationary growth, exit fees and standby charges must be removed—create national standard since all states now differ Hydrogen should have an increased role as time goes on—hydrogen should be the "common denominator" Government should have more involvement with utilities up front Government role: sustained R&D effort over long-term Commit to/realize value of education of workers—establish training programs Environmental regulations have to recognize energy efficiency in use of renewables Flexible carbon policy and criteria of pollutants—e.g., carbon trading Financial support for demonstrations—current grid and telecommunication are outdated grid up to speed—support distributed markets 	 Write a vision that can be supported by all meeting attendees Finish roadmapping exercise to define appropriate roles for government, industry, etc. Education on joint industry/government basis Increase funding for core technology development: fuel cells, carbon sequestration, etc. Identify and coordinate work related to hydrogen economy across Federal agencies—e.g., military, DoD, EPA, DOE Focus some efforts on integrating hydrogen with some of its other efforts (e.g., clarity, holistic) Look for more remote power opportunities at national parks, Indian reservations Coordinate with states Industry has to continue to educate Capitol Hill Perhaps create an Assistant Secretary position for Hydrogen within the U.S. DOE? (similar to Fossil) Get industries to accept the concept of distributed generation Get products to market as soon as possible—commercial release of early products Government should become first customers where appropriate—e.g., military applications Government/industry partnerships such as Partnership for a New Generation of Vehicles—research, demonstration common goals in all markets Create tax incentives for initial purchase of products Include national security theme in hydrogen economy

WRAP-UP SESSION

- "We should be both visionary and practical."
- "This meeting has been educational and rewarding. I am happy to see that the U.S. Department of Energy is listening."
- "The future is always more important than the past. The opportunity of a lifetime is here—we must push ahead toward the Hydrogen Economy."
- "Energy security is a major issue. The transition will be a long one."
- "We need to work on determining how to communicate the value of demonstrations. Demonstrations are very valuable for benchmarking."
- "This is the first time that I've attended a meeting like this: the Administration was in attendance and listened."
- "It is important that we all take part in the Roadmap development process to follow."
- "I have been very encouraged by this meeting. Next steps will have to be a collective effort."
- "Utilities, oil companies, etc. are going to have to work together to reach the Hydrogen Economy."
- "Many good discussions took place at this meeting. We must remember no to be too parochial and not to over-promise. We must think internationally."

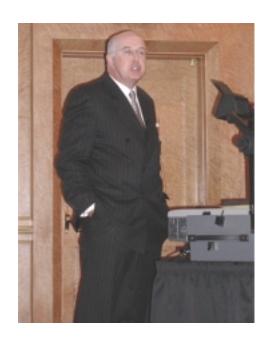
- "This meeting was certainly 'something new'. It was interesting to see how much confluence exists among participants. We now must articulate the vision and implement it."
- "Since the U.S. is a world leader, everyone will be looking to us to get the Hydrogen Economy right."
- "It is good to see a consensus among participants because the U.S. 'works on consensus'. The Hydrogen Economy is a system, and we've dealt with portions of the system at this meeting."
- "We need to come up with a forward-thinking vision that would get members of the coal industry to sign on. I am encouraged by the coherent leadership that has been exhibited at this meeting—it is very important. I commend the U.S. Department of Energy for putting this meeting together."
- "The Hydrogen Economy transition problem is really a policy problem...the pricing of fuels today is 'out of whack'. We need to get the price right and then regulate."
- "Technology exchange between Federal agencies is always good. We need to continue to develop a 'forcing function'. We need to think in terms of 'systems'."
- "One potential solution to obtaining a large supply of low-cost hydrogen with very low emissions is the use of advanced nuclear plants that make hydrogen."
- "We must continue to work in bringing down the cost of key hydrogen technologies like storage devices and fuel cells."
- "There are six key issues that we need focused on, including systems reliability, durability, and cost reduction within the private sector, and safety, liability, and permitting within the public sector."

PRESENTATIONS: THE HYDROGEN ENERGY INDUSTRY TODAY

- 6.1 Production, Graham Batcheler, Texaco Energy Systems
- 6.2 Transport/Infrastructure, Arthur Katsaros, Air Products and Chemicals
- 6.3 Storage, Alan Niedzwiecki, Quantum Technologies, Inc.
- 6.4 Fuel Cells, William Miller, UTC (International) Fuel Cells
- 6.5 End-Use, Byron McCormick, General Motors; and Arthur Smith, NiSource, Inc. (speakers used talking points)

PRESENTATIONS: THE FUTURE OF HYDROGEN ENERGY DEVELOPMENT

- 7.1 The Honorable Robert Walker, *The Wexler Group (presenter used talking points)*
- 7.2 Dr. Jae Edmonds, Battelle, Pacific Northwest Laboratory





LIST OF PARTICIPANTS

Rita Bajura, National Energy Technology Laboratory

Frank Balog, Ford Motor Company

David Bartine, Kennedy Space Center

Congressman Roscoe Bartlett, U.S. House of Representatives

Graham Batcheler, Texaco Energy Systems

Thomas Bean, Verizon

Peter Blair, National Academy of Sciences

Ethan Brown, National Governors Association

Susan Brown, California Energy Commission

Robert Card, U.S. Department of Energy

Richard Carlin, Office of Naval Research

Sanjay Correa, GE Corporate Research & Development

William Craven, DaimlerChrysler

Richard Cromwell, SunLine Transit Agency

John Darnell, House Committee on Science

J. Michael Davis, Avista Labs, Inc.

Robert Dixon, U.S. Department of Energy

John Donohue, DCH Technology, Inc.

Louise Dunlap, Dunlap & Browder, Inc.

Jae Edmonds, Battelle-Pacific Northwest National Laboratory

David Garman, U.S. Department of Energy

Leo Grassilli, Office of Assistant Secretary of the Navy (I&E)

Tom Gross, U.S. Department of Energy

R. Shane Johnson, U.S. Department of Energy

Arthur Katsaros, Air Products and Chemicals, Inc.

Dan Keuter, Entergy Nuclear, Inc.

Karen Kimball, U.S. Department of Energy

Robert Kripowicz, U.S. Department of Energy

Stephen Kukucha, Ballard Power Systems

Daniel Lashof, Natural Resources Defense Council

Jaimie Levin, Alameda Contra Costa Transit

William Lewis, ExxonMobil Refining & Supply Company

James MacKenzie, World Resources Institute

Byron McCormick, General Motors

William Miller, UTC (International) Fuel Cells

Jaffer Mohiuddin, Office of Senator Akaka

Richard Moorer, U.S. Department of Energy

Alan Niedzwiecki, Quantum Technologies

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